

Search and Rescue/Disaster Relief LTO #1

(O&M request)

	FY02	FY03	FY04	FY05	FY06	FY07	FY08
3. SAR/DR		3366	3434	3511	3589	3704	3819
Training	26	1690	1710	1742	1768	1820	1824
Actual Missions	11	715	726	737	748	770	814
Major Maint	37	861	888	926	962	999	1036
Travel		100	104	107	111	115	119
<i>maint hour rate</i>		23	24	25	26	27	28
<i>flying hour rate</i>		65	66	67	68	70	74

- Funds 37,000 hours needed to train/execute AF requests
- Mission-ready training requires FAR's plus specific search techniques. Pool of 5,000 aircrews required to meet needs.
 - 6,000 hrs annual check; 1 training SAR event 4 hrs each/pilot for 20,000 hrs; 11,000 hrs actual missions
- Results: 80-100 lives saved each year

Aircraft Maintenance

LTO#1,4

(O&M request)

	FY02	FY03	FY04	FY05	FY06	FY07	FY08
<i>maint hour rate</i>	23	24	25	26	27	28	28
4. Aircraft Maint (B and C Missions)	50	1160	1200	1250	1300	1350	1400

- Funds Major Maintenance for 50,000 flying hours. Those hours that are not reimbursed but flown for proficiency.
- Supports proficiency training for 5,000 aircrew

Ground Equipment Maintenance

LTO's 2,6,8 and 9

(O&M request)

	FY02	FY03	FY04	FY05	FY06	FY07	FY08
5. Ground Equipment Maint	1238	1321	1418	1458	1608	1559	1614
Vehicle	290	303	317	331	348	381	378
Communications	377	430	498	501	518	536	555
Information Management	525	541	557	574	591	609	627
Other	46	47	49	50	52	53	55

- Funds safety items for ground vehicles: tires,brakes, etc
 - units pay other repairs
- Funds maintenance for Office equipment, printing plant, miniframe and HQ's PC 3year replacement
- Funds Communication equipment maint program/depot level as new equipment added to inventory
 - about 6,500 hours of maintenance for entire system @ \$60/hr

Cadet Program

AF recruiting objective/ LTO's 5,7,8, and 9 (O&M request)

	FY02	FY03	FY04	FY05	FY06	FY07	FY08
6. Cadet Programs	1447	1508	1789	1940	2067	2163	2177
Uniforms	540	540	570	650	721	735	735
Fingerprinting	126	126	140	140	140	154	154
Ed Materials	0	0	216	234	266	266	280
Orientation Flts	318	342	360	378	380	408	408
IACE	463	500	513	538	550	600	600

- Increases retention by reducing participation costs for new cadets: 2 year-point AF/CAP goal for effectiveness in AF recruiting
- Funds uniforms, flights and education material for 12,000 new cadets

Education/Training

LTO's 2,7,8,and 9

O&M request)

	FY02	FY03	FY04	FY05	FY06	FY07	FY08
7. Education/Training	311	320	330	340	350	361	371
distance learning	311	320	330	340	350	361	371

- Funds Distance Learning Specialty Track Course Development Contracts, License Fees, and equipment
- Result: Standardizes and improves member training by reducing cost for attending training and providing a consistent product

Program Costs

All LTOs

(O&M request)

8. Program Costs	9335	9682	10049	10451	10870	11305	11758
Direct	9129	9449	9828	10223	10633	11081	11505
Emergency Services	3941	4079	4242	4412	4588	4772	4963
Aerospace Education	2729	2825	2952	3084	3223	3368	3520
Cadet Programs	2459	2545	2634	2726	2822	2921	3023
Indirect	206	213	221	228	236	245	253
General and Administrative	206	213	221	228	236	245	253

Funds 135 paid staff necessary to comply with Statement of Work by chartered programs

- Funds travel and admin expenses necessary to administer contract
- Includes 1.8M for OMB compliance at 01 cost. Out years to be renegotiated.

Field Costs

ALL LTOs

(O&M request)

	FY02	FY03	FY04	FY05	FY06	FY07	FY08
9. Field Costs	2684	2783	2980	3029	3079	3131	3186
Flight resource management	1300	1346	1393	1441	1492	1544	1598
Unit Connectivity	1750	1294	1438	1588	1588	1588	1588
<i>Computers @</i>	<i>2K</i>	<i>575</i>	<i>575</i>	<i>575</i>	<i>575</i>	<i>575</i>	<i>575</i>
<i>ISP @</i>	<i>0.25</i>	<i>575</i>	<i>1150</i>	<i>1750</i>	<i>1750</i>	<i>1750</i>	<i>1750</i>

- 1750 units nationwide connected via the internet for data/training flow
 - Funds computers on 3 year replacement cycle-- one per unit/ ISP
- Flight Resource Management--1750 units flowing aircraft/pilot activity and currency data to single management point-- DoD IG report solution
 - Funds data collection process and software

Insurance

LTO# 7

(O&M request)

	FY02	FY03	FY04	FY05	FY06	FY07	FY08
10. Insurance	972	1045	1123	1208	1288	1395	1500

- Funds liability insurance gap in coverage
 - AF extends some coverage but gap remains from mission ready proficiency flights
 - Coverage would exceed or consume membership dues-
 - Congress responded by authorizing funds for insurance crisis
- Protects corporate assets, which in most cases are AF purchased, against litigation judgments

Counter Drug Operations

LTO #5

(O&M)

• 3. Counter drug	3120	3280	3368	3461	3569	3683	3766
• Mission Reimbursement	2640	2700	2852	2914	3007	3100	3182
• Equipment	130	134	139	145	150	150	150
• Employee/Administration	350	358	374	392	412	433	454
• flying hours K	30	31	31	31	31	31	31
• maint hour rate	23	24	26	26	27	28	28
• flying hour rate	65	66	67	68	70	72	74

- Funds flying hours and program administration tasked by USCS, DEA agents.
 - 90% of hours actual missions, only 10% training
 - aircrew certification based on SAR mission qualification plus training directed by customers.
 - 2,500 aircrews needed

Other Procurement Vehicles

LTO's all

(3080 request)

	FY02	FY03	FY04	FY05	FY06	FY07	FY08
Vehicles: 62Wg, 2Rg, 1HQ,	1430	1495	1495	1560	1625	1690	1755
unit cost (k's)	22	23	23	24	25	26	27
units purchased	65	65	65	65	65	65	65

- Funds replacement vehicles to reach goal of 10 year max for fleet of 950 vehicles
 - safety issue: older vehicles do not have modern safety features, standard 10 year replacement
- Requirement may increase. Fleet sizing study due Feb 01. Early internal studies indicates larger fleet needed. Historically 65 needed to reach goal.

Other Procurement

LTO's all

Comm

(3080 request)

	FY02	FY03	FY04	FY05	FY06	FY07	FY08
3. Electronic Telecom Eq	2425	2425	2425	2425	2656	2656	2656

- Funds compliance with federal mandate of 2006 to migrate all Land Mobile Radio's to narrow band--AF wide issue
- Entire system--All 1070 base stations, 1968 mobiles, 4173 portables, 550 fixed repeaters, and 100 airborne/transportable repeaters to be replaced
- New system minimum required to operate AF missions.
 - Member-owned equipment needed to meet mission requirement

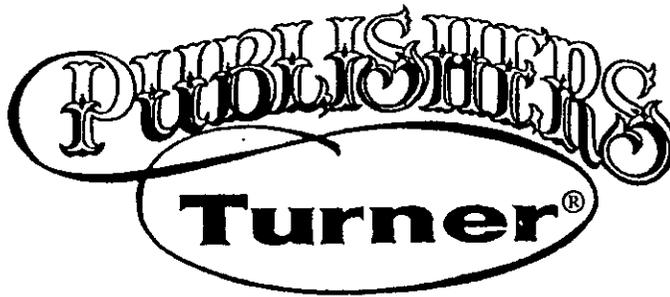
Aircraft Procurement

LTO's all

(3010 request)

	FY02	FY03	FY04	FY05	FY06	FY07	FY08
2. CAP Program Estimates	3200	3300	3380	3480	3560	3600	3680
New Aircraft	3200	3300	3380	3480	3560	3600	3680
unit cost C-172 type (k's)	160	165	168	174	178	180	184
172 type units purchased	20	20	20	20	20	20	20

- Funds 20 of 27 aircraft needed each year to reach fleet 10 year average--Fleet size of 530 requires 27 per year
 - remaining 7 purchased with proceeds from 20 aircraft sold/ replaced by new



270
(502) 443-0121
(502) 443-0335 Fax

P.O. Box 3101
Paducah, KY 42002-3101

June 16, 2000

Leonard A. Blascovich
100-30 Elgar Place
Apartment 30H
Bronx, New York 10475-5002

Dear Len,

I enjoyed speaking with you and regretted to hear of the passing of your friend. Our work brings us in contact with legions of veterans and there has been far too many funerals already this year. I recently worked on a book...the author became sick while it was in printing. He was many years my senior and I think just the thought of doing the book had sustained him. When it came out, he was too weak to turn the pages...his daughter did this for him. He died the following day. I'm seeing more and more of this as time passes and I don't know how anyone learns to just *accept* it. I tell myself that so many of these men were living on borrowed time...that we should be happy for the miracle of their survival in a war which should have rightfully killed them some fifty years ago. There's little comfort in the notion and I often wonder if anyone in this country *really* understands what it is that we're losing.

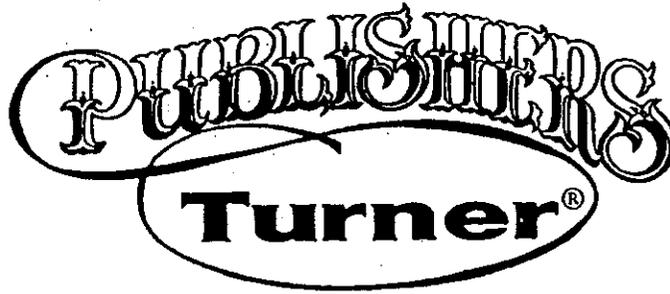
It was good to hear that you were somewhat receptive to this book idea. Obviously, we are willing to create whatever the CAP deems appropriate. Our typical product is a large, coffee-table-style, volume which combines history, with special stories, and biographical profiles of members. I'm aware that books have been done in the past (*The Flying Minuteman*), but I believe there is still sufficient material which exists, whether it is something historical, a more definitive account of CAP's service in the last 20 years and new millennium, or just really interesting tales of one's experiences...each person has something that could be contributed to the book. In fact, I would daresay that some members probably have already recorded some memoirs which are in a drawer or box put away. Once they know there is genuine interest to use the material in an appropriate forum, they tend to respond dutifully.

I've attached a basic proposal to this letter. Please do not hesitate to contact me if I can help clarify any aspect. We are especially willing to meet with your Executive Board in San Antonio during the Annual Conference should the matter need to be brought to a vote. Let me know the best direction and we'll proceed from there. Thanks again for your assistance and insight.

Sincerely,

Bill Schiller
Editor

attachment 8-1 to agenda item 21



(502) 443-0121
(502) 443-0335 Fax

P.O. Box 3101
Paducah, KY 42002-3101

**PUBLISHING AGREEMENT
PROPOSAL NUMBER: 061400BJS**

Civil Air Patrol

NO FINANCIAL RISK will be incurred by the Civil Air Patrol for Turner Publishing Company to publish a History and Pictorial Book dedicated to the Civil Air Patrol.

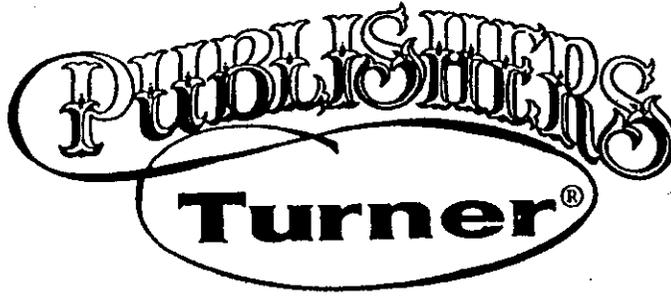
THE PUBLISHER WILL create, design and print promotional materials relative to the new book which will be distributed to all members of the Civil Air Patrol. Promotional pieces are to invite members to submit pictures, stories and historical material, as well as to solicit pre-publication book orders.

THE PUBLISHER WILL pay a 5 % (five percent) royalty to Civil Air Patrol on all books pre-sold. Royalty will be based upon a retail price of \$53.50 per book. Neither the Civil Air Patrol nor their members are required to purchase any books.

THE PUBLISHER WILL process all mail, edit stories, professionally design, print and ship the books sold. All materials and pictures received by the Publisher will be returned to their owners after publication.

THE MORE BOOKS PRE-SOLD, THE MORE PAGES THE COMMEMORATIVE BOOK WILL CONTAIN. Example: A large "coffee-table" 9 x 12 inch book which sells 300 copies would contain 112 pages; 400 copies sold would contain 128 pages; 500 copies sold would contain 144 pages; 750 copies would contain 176 pages. Therefore, it is beneficial for both the client and the Publisher to promote the book. The unit price to the consumer never changes although the number of pages will increase in proportion to the number of book sales.

attachment 8-2 to agenda item 21



(502) 443-0121
(502) 443-0335 Fax

P.O. Box 3101
Paducah, KY 42002-3101

Page 2
Civil Air Patrol

Quality of the book will include a 4/color printed cover & dustjacket. The endsheet will be in four-color, same design front and back. The binding will be smyth sewn (stitched) and the paper stock will be a Turner Publishing Company #1 grade enamel gloss.

The Department's responsibility in publishing this book is four-fold:

- FIRST** Civil Air Patrol agrees to assist in distribution of promotional brochures by providing publisher with mailing list. List will not be disseminated to any third party and will be used solely for promotion of CAP book. If mailing list cannot be provided, publisher will provide CAP with brochures and cost of mailing.
- SECOND** Civil Air Patrol agrees to assist in the promotion of the book by advertising it in the appropriate internal news sources and giving press releases from time to time where appropriate.
- THIRD** Civil Air Patrol agrees to appoint a key person to work on the book project with the publisher. The role of the key person is to review and approve text and design furnished by Turner Publishing prior to publication.
- FOURTH** Civil Air Patrol agrees to assist with distribution of a flier to its members after the book has been published to announce the new title. Flier and cost of postage will be provided by the Publisher if mailing list is unavailable.

ACCEPTED BY:

Representative Civil Air Patrol

Date

DAVE TURNER

Dave Turner, President Turner Publishing Company

6-16-00

Date

attachment 8-3 to agenda item 21



OFFICE OF THE NATIONAL COMMANDER
CIVIL AIR PATROL

UNITED STATES AIR FORCE AUXILIARY
Maxwell Air Force Base, Alabama 36112-8332

1 November 2000

MEMORANDUM FOR ALL COMMANDERS

SUBJECT: Employer Identification Numbers

1. Over two years ago the National Executive Committee began a project to operate all of Civil Air Patrol under one corporate Employer Identification Number (EIN). This would allow CAP to file a single annual return with the IRS instead of a group return incorporating 1700 separate units. A request was made to the Internal Revenue Service (IRS) to establish a mechanism by which we could void the EIN's issued to individual units and operate under the single CAP EIN.
2. After a lengthy delay, the IRS responded that the mechanism to accomplish our goal is to have each unit file a new IRS Form SS-9 with their respective banks, stockbrokers, and others who issue forms 1099. This would notify them of the new EIN so that interest and dividends would be reported under the correct, single EIN. For units paying employment taxes, the appropriate state agencies would have to be notified of the new EIN. Finally, for units having a state sales tax exemption, the state may need to be notified of the new EIN.
3. Once these actions have occurred, our corporate annual report to the IRS would indicate that the unit is no longer a separate unit for purposes of the group tax exemption. Instead, the IRS would reflect only that CAP is a single tax exempt entity.
4. In the past, certain units were required to have a separate EIN in order to obtain a Contractor Number to submit to the Defense Finance and Accounting Service (DFAS) for direct reimbursement for SAR missions. This procedure has been changed so that all requests for mission reimbursement, both SAR and CN, are now submitted to National Headquarters and a separate EIN is not needed for this purpose.
5. To preclude your receipt of multiple Forms 1099, I request that you file a Form SS-9 with your banks and brokers and the appropriate forms with your state agencies as close to December 31, 2000 as possible. The form should report the CAP Corporate EIN: 75-6037853 under the name: Civil Air Patrol.

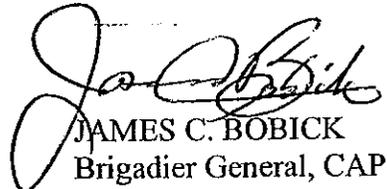
6. Once these actions have been taken, I further request that you notify CAP National Headquarters/GC that the changes have been made. Notification may be by mail to:

Civil Air Patrol/GC
105 South Hansell Street
Maxwell AFB AL 36112-5296

or by e-mail to: blee@capnhq.gov

7. Paragraph 5.i. of CAPR 20-3, requiring that each unit obtain an EIN before a unit can receive a CAP charter, will be deleted in the next edition of the regulation.

8. I appreciate your timely cooperation with this important.



JAMES C. BOBICK
Brigadier General, CAP
Commander

cc: CAP/CV/CS/NLO/NFO/NC/NIG
HQ-CAP/EX/EXA/GC/DP/FM

Request for Taxpayer Identification Number and Certification

Give form to the
requester. Do NOT
send to the IRS.

Please print or type	Name (if a joint account or you changed your name, see Specific Instructions on page 2.) Civil Air Patrol		
	Business name, if different from above. (See Specific Instructions on page 2.)		
	Check appropriate box: <input type="checkbox"/> Individual/Sole proprietor <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Partnership <input type="checkbox"/> Other ▶	Requester's name and address (optional)	
	Address (number, street, and apt. or suite no.)		
	City, state, and ZIP code		

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. For individuals, this is your social security number (SSN). However, if you are a resident alien OR a sole proprietor, see the instructions on page 2. For other entities, it is your employer identification number (EIN). If you do not have a number, see **How to get a TIN** on page 2.

Note: If the account is in more than one name, see the chart on page 2 for guidelines on whose number to enter.

Social security number	OR	Employer identification number
		7 5 6 0 3 7 8 5 3

List account number(s) here (optional)

Part II For Payees Exempt From Backup Withholding (See the instructions on page 2.)

EXEMPT

Part III Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me), and
- I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the Certification, but you must provide your correct TIN. (See the instructions on page 2.)

Sign Here	Signature ▶	Date ▶
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Purpose of form. A person who is required to file an information return with the IRS must get your correct taxpayer identification number (TIN) to report, for example, income paid to you, real estate transactions, mortgage interest you paid, acquisition or abandonment of secured property, cancellation of debt, or contributions you made to an IRA.

Use Form W-9, if you are a U.S. person (including a resident alien), to give your correct TIN to the person requesting it (the requester) and, when applicable, to:

- Certify the TIN you are giving is correct (or you are waiting for a number to be issued),
- Certify you are not subject to backup withholding, or
- Claim exemption from backup withholding if you are an exempt payee.

If you are a foreign person, IRS prefers you use a Form W-8 (certificate of foreign status). After December 31, 2000, foreign persons must use an appropriate Form W-8.

Note: If a requester gives you a form other than Form W-9 to request your TIN, you must use the requester's form if it is substantially similar to this Form W-9.

What is backup withholding? Persons making certain payments to you must withhold and pay to the IRS 31% of such payments under certain conditions. This is called "backup withholding." Payments that may be subject to backup withholding include interest, dividends, broker and barter exchange transactions, rents, royalties, nonemployee pay, and certain payments from fishing boat operators. Real estate transactions are not subject to backup withholding.

If you give the requester your correct TIN, make the proper certifications, and report all your taxable interest and dividends on your tax return, payments you receive will not be subject to backup withholding. Payments you receive will be subject to backup withholding if:

- You do not furnish your TIN to the requester, or
- You do not certify your TIN when required (see the Part III instructions on page 2 for details), or
- The IRS tells the requester that you furnished an incorrect TIN, or
- The IRS tells you that you are subject to backup withholding because you did not report all your interest and dividends on your tax return (for reportable interest and dividends only), or

- You do not certify to the requester that you are not subject to backup withholding under 3 above (for reportable interest and dividend accounts opened after 1983 only).

Certain payees and payments are exempt from backup withholding. See the Part II instructions and the separate Instructions for the Requester of Form W-9.

Penalties

Failure to furnish TIN. If you fail to furnish your correct TIN to a requester, you are subject to a penalty of \$50 for each such failure unless your failure is due to reasonable cause and not to willful neglect.

Civil penalty for false information with respect to withholding. If you make a false statement with no reasonable basis that results in no backup withholding, you are subject to a \$500 penalty.

Criminal penalty for falsifying information. Willfully falsifying certifications or affirmations may subject you to criminal penalties including fines and/or imprisonment.

Misuse of TINs. If the requester discloses or uses TINs in violation of Federal law, the requester may be subject to civil and criminal penalties.

Specific Instructions

Name. If you are an individual, you must generally enter the name shown on your social security card. However, if you have changed your last name, for instance, due to marriage, without informing the Social Security Administration of the name change, enter your first name, the last name shown on your social security card, and your new last name.

If the account is in joint names, list first and then circle the name of the person or entity whose number you enter in Part I of the form.

Sole proprietor. You must enter your individual name as shown on your social security card. You may enter your business, trade, or "doing business as" name on the business name line.

Other entities. Enter your business name as shown on required Federal tax documents. This name should match the name shown on the charter or other legal document creating the entity. You may enter any business, trade, or "doing business as" name on the business name line.

Part I—Taxpayer Identification Number (TIN)

You must enter your TIN in the appropriate box. If you are a resident alien and you do not have and are not eligible to get an SSN, your TIN is your IRS individual taxpayer identification number (ITIN). Enter it in the social security number box. If you do not have an ITIN, see **How to get a TIN** below.

If you are a sole proprietor and you have an EIN, you may enter either your SSN or EIN. However, using your EIN may result in unnecessary notices to the requester.

Note: See the chart on this page for further clarification of name and TIN combinations.

How to get a TIN. If you do not have a TIN, apply for one immediately. To apply for an SSN, get Form SS-5, Application for a Social Security Card, from your local Social Security Administration office. Get Form W-7, Application for IRS Individual Taxpayer Identification Number, to apply for an ITIN or Form SS-4, Application for Employer Identification Number, to apply for an EIN. You can get Forms W-7 and SS-4 from the IRS by calling 1-800-TAX-FORM (1-800-829-3676) or from the IRS's Internet Web Site at www.irs.gov.

If you do not have a TIN, write "Applied For" in the space for the TIN, sign and date the form, and give it to the requester. For interest and dividend payments, and certain payments made with respect to readily tradable instruments, generally you will have 60 days to get a TIN and give it to the requester. Other payments are subject to backup withholding.

Note: Writing "Applied For" means that you have already applied for a TIN OR that you intend to apply for one soon.

Part II—For Payees Exempt From Backup Withholding

Individuals (including sole proprietors) are not exempt from backup withholding. Corporations are exempt from backup withholding for certain payments, such as interest and dividends. For more information on exempt payees, see the separate instructions for the Requester of Form W-9.

If you are exempt from backup withholding, you should still complete this form to avoid possible erroneous backup withholding. Enter your correct TIN in Part I, write "Exempt" in Part II, and sign and date the form.

If you are a nonresident alien or a foreign entity not subject to backup withholding, give the requester a completed Form W-8 (certification of foreign status).

Part III—Certification

For a joint account, only the person whose TIN is shown in Part I should sign (when required).

1. Interest, dividend, and barter exchange accounts opened before 1984 and broker accounts considered active during 1983. You must give your correct TIN, but you do not have to sign the certification.

2. Interest, dividend, broker, and barter exchange accounts opened after 1983 and broker accounts considered inactive during 1983. You must sign the certification or backup withholding will apply. If you are subject to backup withholding and you are merely providing your correct TIN to the requester, you must cross out item 2 in the certification before signing the form.

3. Real estate transactions. You must sign the certification. You may cross out item 2 of the certification.

4. Other payments. You must give your correct TIN, but you do not have to sign the certification unless you have been notified that you have previously given an incorrect TIN. "Other payments" include payments made in the course of the requester's trade or business for rents, royalties, goods (other than bills for merchandise), medical and health care services (including payments to corporations), payments to a nonemployee for services, payments to certain fishing boat crew members and fishermen, and gross proceeds paid to attorneys (including payments to corporations).

5. Mortgage interest paid by you, acquisition or abandonment of secured property, cancellation of debt, qualified state tuition program payments, IRA or MSA contributions or distributions, and pension distributions. You must give your correct TIN, but you do not have to sign the certification.

Privacy Act Notice

Section 6109 of the Internal Revenue Code requires you to give your correct TIN to

persons who must file information returns with the IRS to report interest, dividends, and certain other income paid to you, mortgage interest you paid, the acquisition or abandonment of secured property, cancellation of debt, or contributions you made to an IRA or MSA. The IRS uses the numbers for identification purposes and to help verify the accuracy of your tax return. The IRS may also provide this information to the Department of Justice for civil and criminal litigation, and to cities, states, and the District of Columbia to carry out their tax laws.

You must provide your TIN whether or not you are required to file a tax return. Payees must generally withhold 31% of taxable interest, dividend, and certain other payments to a payee who does not give a TIN to a payer. Certain penalties may also apply.

What Name and Number To Give the Requester

For this type of account:	Give name and SSN of:
1. Individual	The individual
2. Two or more individuals (joint account)	The actual owner of the account or, if combined funds, the first individual on the account ¹
3. Custodian account of a minor (Uniform Gift to Minors Act)	The minor ²
4. a. The usual revocable savings trust (grantor is also trustee)	The grantor-trustee ³
b. So-called trust account that is not a legal or valid trust under state law	The actual owner ³
5. Sole proprietorship	The owner ³
For this type of account:	Give name and EIN of:
6. Sole proprietorship	The owner ³
7. A valid trust, estate, or pension trust	Legal entity ⁴
8. Corporate	The corporation
9. Association, club, religious, charitable, educational, or other tax-exempt organization	The organization
10. Partnership	The partnership
11. A broker or registered nominee	The broker or nominee
12. Account with the Department of Agriculture in the name of a public entity (such as a state or local government, school district, or prison) that receives agricultural program payments	The public entity

¹ List first and circle the name of the person whose number you furnish. If only one person on a joint account has an SSN, that person's number must be furnished.

² Circle the minor's name and furnish the minor's SSN.

³ You must show your individual name, but you may also enter your business or "doing business as" name. You may use either your SSN or EIN (if you have one).

⁴ List first and circle the name of the legal trust, estate, or pension trust. (Do not furnish the TIN of the personal representative or trustee unless the legal entity itself is not designated in the account title.)

Note: If no name is circled when more than one name is listed, the number will be considered to be that of the first name listed.



Civil Air Patrol



Communications

CRISIS ACTION BRIEFING

The Crisis



89 00 01 02 03 04 05 06 07

NARROWBAND!

Communications Requirements



Asset	Requirement	Unit Cost	Total Cost
VHF/FM Base	2780	\$ 1,961	\$5,461,680
VHF/FM Mobile	4892	\$ 1,662	\$8,130,504
VHF/FM Handheld	4618	\$ 685	\$3,181,960
VHF/FM Repeater - Fixed	350	\$10,300	\$5,665,000
VHF/FM Repeater - Tactical	104	\$ 5,000	\$ 520,000
HF Fixed	1238	\$ 2,030	\$2,509,080
HF Mobile	320	\$ 2,655	\$ 852,800
VHF/AM Base	484	\$ 1,200	\$ 580,800
VHF/AM Handheld	684	\$ 300	\$ 205,200
			\$27,078,924

Bare Bones Requirement



Asset	Requirement	Unit Cost	Total Cost
VHF/FM Base	2760	\$ 1,961	\$5,451,960
	1078	\$ 1,248	\$1,333,224
VHF/FM Mobile	4662	\$ 1,662	\$8,130,504
	1968	\$ 947	\$ 1,863,696
VHF/FM Handheld	4616	\$ 688	\$3,161,968
	4173		\$2,658,605
VHF/FM Repeater - Class	550	\$10,300	\$5,665,000
VHF/FM Repeater - Tactical	104	\$ 5,000	\$ 520,000
HF Fixed	1238	\$ 2,039	\$2,509,000
HF Mobile	320	\$ 2,688	\$ 862,000
VHF/FM Base	484	\$ 1,200	\$ 580,800
VHF/FM Handheld	684	\$ 300	\$ 205,200
			\$27,076,924
			\$12,240,421

Reduction Initiative



- **\$27,076,924** Requirement
- **\$12,240,421** ES Minimum
- **-\$ 2,101,408** Purchased (FY98 - FY00)
- **\$10,139,013** Remaining Requirement

Comm. Funding



- Overall Comm Requirement: **\$27,076,924**
- Minimum needed by 1 Jan 2006: **\$10,139,013**
- Annual Requirement: **\$ 2,027,802**
- Current Allocation: **\$ 379,000 (%19)**
- Annual Shortfall: **\$ 1,648,802 (%81)**
- Total Shortfall: **\$ 8,244,010**

Impact



- 19%
 - 104 Repeaters (instead of 550) 2/wing
 - 374 Mobiles (instead of 1968) 7/wing
 - 723 Portables (instead of 4173) 14/wing
- Or
 - 320 Repeaters (97 + 223) 58%
 - 1164 Mobiles (already purchased) 59%

Summary: Comm. Funding



- Annual Requirement: \$ 2,027,802
- Current Allocation: \$ 379,000 (%19)
- Annual Shortfall: \$ 1,648,802 (%81)
- Total Shortfall: **\$ 8,244,010**



**NATIONAL HEADQUARTERS
 CIVIL AIR PATROL
 UNITED STATES AIR FORCE AUXILIARY
 MAXWELL AIR FORCE BASE, ALABAMA 36112-6332**

31 OCT 00

MEMORANDUM FOR THE NATIONAL EXECUTIVE COMMITTEE

FROM: CAP/DO

SUBJECT: FLYING HOUR REPORTING FOR FY 1998, 1999, 2000

The following table shows each region average over a three fiscal year period.

Region Averages To-date				
Regions	1998	1999	2000	3 yr. av.
Northeast	188.5	197.54	162.47	182.83
Middle East	218.8	234.83	211.72	221.78
Great Lakes	247.42	226.54	230.99	234.98
Southeast	221.11	245.47	211.02	225.86
North Central	179.4	167.06	173.82	173.42
Southwest	264.44	225.73	200.86	230.34
Rocky Mountain	197.85	191.6	181.03	190.16
Pacific	187.5	207.5	188.4	194.46
National Average	221	212	195	209

Northeast Region		
1998	1999	2000
14893.67 hrs.	15606.44 hrs.	12835.31 hrs.
Region Average: 188.5	Region Average: 197.54	Region Average: 162.47
Aircraft needed: 74.46	Aircraft needed: 78.03	Aircraft needed: 64.17
Aircraft assigned: 79	Aircraft assigned: 79	Aircraft assigned: 79
3 Year Flying Hour Average: 14445.14		
3 Year Average Aircraft Need: 72		
Aircraft Assigned: 79		
Aircraft in excess of productivity: 7		
Additional aircraft justified IAW productivity: 0		

Middle East Region		
1998	1999	2000
12253.25 hrs.	13150.71 hrs.	11856.8 hrs.
Region Average: 218.8	Region Average: 234.83	Region Average: 211.72
Aircraft needed: 61	Aircraft needed: 65.7	Aircraft needed: 59.28
Aircraft assigned: 56	Aircraft assigned: 56	Aircraft assigned: 56
3 Year Flying Hour Average: 12420.25		
3 Year Average Aircraft Need: 62		
Aircraft Assigned: 56		
Aircraft in excess of productivity: 0		
Additional aircraft justified IAW productivity: 6		

Great Lakes Region		
1998	1999	2000
13608.23 hrs.	12459.87 hrs.	12704.61 hrs.
Region Average: 247.42	Region Average: 226.54	Region Average: 230.99
Aircraft needed: 64.04	Aircraft needed: 62.29	Aircraft needed: 63.52
Aircraft assigned: 55	Aircraft assigned: 55	Aircraft assigned: 55
3 Year Flying Hour Average: 12924.23		
3 Year Average Aircraft Need: 65		
Aircraft Assigned: 56		
Aircraft in excess of productivity: 0		
Additional aircraft justified IAW productivity: 9		

Southeast Region		
1998	1999	2000
12253.25 hrs.	13150.71 hrs.	11856.8 hrs.
Region Average: 221.11	Region Average: 254.47	Region Average: 211.02
Aircraft needed: 78.4	Aircraft needed: 90.33	Aircraft needed: 74.91
Aircraft assigned: 71	Aircraft assigned: 71	Aircraft assigned: 71
3 Year Flying Hour Average: 16249.85		
3 Year Average Aircraft Need: 81		
Aircraft Assigned: 71		
Aircraft in excess of productivity: 0		
Additional aircraft justified IAW productivity: 10		

North Central Region		
1998	1999	2000
9692.4 hrs.	9021.27 hrs.	9386.5 hrs.
Region Average: 179.4	Region Average: 167.06	Region Average: 173.82
Aircraft needed: 48.46	Aircraft needed: 45.10	Aircraft needed: 46.9
Aircraft assigned: 54	Aircraft assigned: 54	Aircraft assigned: 54
3 Year Flying Hour Average: 9366.7		
3 Year Average Aircraft Need: 47		
Aircraft Assigned: 54		
Aircraft in excess of productivity: 7		
Additional aircraft justified IAW productivity: 0		

Southwest Region		
1998	1999	2000
23006.88 hrs.	19641.98 hrs.	17475.27 hrs.
Region Average: 264.44	Region Average: 225.76	Region Average: 200.86
Aircraft needed: 115.03	Aircraft needed: 98.2	Aircraft needed: 87.37
Aircraft assigned: 87	Aircraft assigned: 87	Aircraft assigned: 87
3 Year Flying Hour Average: 20041.37		
3 Year Average Aircraft Need: 100.20		
Aircraft Assigned: 87		
Aircraft in excess of productivity: 0		
Additional aircraft justified IAW productivity: 14		

Rocky Mountain Region		
1998	1999	2000
7518.4 hrs.	7283.5 hrs.	6879.4 hrs.
Region Average: 197.85	Region Average: 191.6	Region Average: 181.03
Aircraft needed: 37.59	Aircraft needed: 36.4	Aircraft needed: 34.9
Aircraft assigned: 38	Aircraft assigned: 38	Aircraft assigned: 38
3 Year Flying Hour Average: 7227.1		
3 Year Average Aircraft Need: 36		
Aircraft Assigned: 38		
Aircraft in excess of productivity: 2		
Additional aircraft justified IAW productivity: 0		

Pacific Region		
1998	1999	2000
17257.9 hrs.	19091.9 hrs.	17341.4 hrs.
Region Average: 187.5	Region Average: 207.5	Region Average: 188.4
Aircraft needed: 86.28	Aircraft needed: 95.45	Aircraft needed: 86.7
Aircraft assigned: 92	Aircraft assigned: 92	Aircraft assigned: 92
3 Year Flying Hour Average: 17897.06		
3 Year Average Aircraft Need: 89		
Aircraft Assigned: 92		
Aircraft in excess of productivity: 3		
Additional aircraft justified IAW productivity: 0		

Aircraft loss and gain IAW productivity:

Northeast Region: -7
Middle East Region: +6
Great Lakes Region: +9
Southeast Region: +10
North Central Region: -7
Southwest Region: +14
Rocky Mountain Region: -2
Pacific Region: -3

19 aircraft in excess of productivity - 39 aircraft justified in accordance with productivity.